

STDF WORK PLAN – 2026

1 INTRODUCTION

1.1. This document presents the STDF work plan for 2026, based on the STDF Strategy for 2025-2030. It is organized by STDF's three workstreams: (i) STDF's global platform; (ii) STDF knowledge work; and (iii) STDF's funding mechanism. It includes activities and outputs that are expected to contribute to the STDF's two expected outcomes and programme goal.

1.2. The work plan is accompanied by a budget estimate (**Annex 1**) and an indicative timeframe for delivery (**Annex 2**). The budget has been developed based on the 2025 budget estimate (which reflected the indicative annual budget under the Strategy for 2020-2024), rather than the somewhat higher annual budget foreseen in the Strategy for 2025-2030, in view of the challenging environment for ODA funding.¹ The current environment highlights the need for cost-saving measures, wherever possible. As in previous years, efforts will be made to seek cost-saving innovations and efficiencies wherever possible. This includes work virtually using organization of online events and webinars, virtual project backstopping meetings, etc.

2 STDF GLOBAL PLATFORM²

2.1. The STDF's Global Platform convenes and connects diverse public and private sector organizations across agriculture, health, trade and development to exchange experiences and lessons, identify opportunities for collaboration, and promote a more coherent approach to SPS capacity development.

2.1 STDF Working Group

2.2. The Working Group allows members and other relevant organizations to share information about past, ongoing and planned SPS activities and initiatives and to learn from each other's work, helping to disseminate, influence and scale up good practices more widely. The Secretariat will organize two (two-day) in-person Working Group meetings in 2026 in June and November in Geneva. While it is expected that most members will attend Working Group meetings in-person, hybrid participation will be possible.

2.3. The purpose of the Working Group meetings will be to enable members to oversee and contribute to ongoing and planned STDF work, approve and allocate resources for new STDF grants, and promote dialogue, collaboration and synergies aligned to the outcomes in the STDF theory of change. The meetings will include targeted presentations related to STDF knowledge work and grants, as well as relevant work by STDF founding partners, donors and/or other partners.

2.2 STDF Policy Committee

2.4. The Policy Committee comprises high-level representatives of STDF's founding partners and selected donor members and developing country experts. It sets policy guidelines, provides oversight on the overall direction of the STDF, and oversees efforts by the Working Group in the coordination of SPS-related technical cooperation and dissemination of good practices.

2.5. One meeting of the Policy Committee will be organized in 2026 to take stock of implementation of the new Strategy, consider and approve any recommendations from the Working Group on follow-up to the external programme evaluation (PEC, 2024) and provide further high-level support for the

¹ Notably OECD forecasts a 9-17% drop in net ODA in 2025, with cuts hitting least developed countries and sub-Saharan Africa hardest. The Outcome Document of the 4th Financing for Development Conference (FFD4) in 2025 warned of a widening US\$4 trillion annual financing gap for sustainable development in developing countries.

² Travel expenditure of STDF developing country experts to in-person Working Group and Policy Committee meetings (round trip, economy class) will be covered by the STDF Trust Fund, as well as coffee breaks and lunches. The Trust Fund may also cover travel expenditure of presenters from developing countries and evaluators of STDF projects, where appropriate.

STDF Strategy for 2025-2030. A decision on the timing for this meeting will be made by the Chairperson of the Working Group, in consultation with the Secretariat. This Policy Committee meeting will be held virtually, unless an opportunity arises for an in-person meeting, back-to-back with another meeting engaging STDF's founding partners.

2.2 Practitioner Groups

2.1. Practitioner Groups, targeted at STDF Working Group members and SPS practitioners globally, will continue to meet virtually to encourage dialogue, promote learning, share experiences and support increased uptake of SPS good practices in support of STDF's programme goal. They will enable members and other relevant stakeholders (including project stakeholders) to share experiences and lessons, supporting increased dialogue and outreach on SPS good practices and innovation, that helps to promote uptake and drive catalytic SPS improvements in developing countries.

2.2. The Secretariat will convene Practitioner Group meetings and share information on the STDF website. STDF founding partners, donors, developing country experts (current and former), other partners and relevant stakeholders will be encouraged to participate actively. Synergies will be leveraged, where possible, between the Practitioner Groups, the Developing Country Expert Alumni Network, Private Sector Roundtables and collaboration with regional organizations, based on the 2025-2030 Strategy.

2.3. The Practitioner Groups will focus on: (i) Public-Private Partnerships (PPPs); (ii) digitalization and e-certification (ECAC); and (iii) innovation and scaling. Each Practitioner Group is expected to organize at least two virtual meetings during the year. These meetings will reflect the characteristics of the different groups. Some (like ECAC) may continue to be organized as closed meetings with regular members. Others may be open to all interested stakeholders to promote wider exchange and dissemination. Cross-cutting issues related to gender and environment will be mainstreamed where relevant.

- Public-Private Partnerships: The Practitioner Group will continue to profile and share experiences and lessons from PPPs at the country/regional level to address SPS challenges and facilitate safe trade. Opportunities will be pursued to promote collaboration with PPP-related activities of STDF founding partners, other Working Group members and project stakeholders. Ongoing efforts will be made to engage representatives of governments and private sector stakeholders in online events to understand and share their insights on PPPs, including opportunities for up-scaling. Private sector roundtable meetings may be organized on specific themes or topics related to SPS capacity development linked to STDF projects or knowledge work.
- SPS digitalization / [Electronic SPS certification](#) (including SPS e-Cert, AI and other new technologies): The Practitioner Group will continue to promote dialogue and learning on SPS eCert (building on STDF's e-certification projects³) while also promoting dialogue and learning on other relevant digitalization initiatives including AI. Linked to the Strategy's focus on innovation and scaling, attention will focus on opportunities to scale up and integrate eCert into broader whole-of-government trade facilitation programmes.
- SPS innovations and scaling: The Practitioner Group will convene Working Group members and others (e.g. research, the private sector, development partners, national governments) that play a role in using and scaling SPS innovations to exchange knowledge and learning on innovation, financing and scaling methodologies, including related challenges and opportunities. It will actively support development of new knowledge on SPS innovations and scaling, ultimately informing future STDF work, as well as other initiatives and policies more broadly. Where relevant, cross-linkages will be made with the Practitioner Groups on PPPs and digitalization/e-Cert.

3 STDF KNOWLEDGE WORK

3.1. Knowledge work promotes dialogue and learning among STDF members and with other stakeholders on cross-cutting thematic topics to improve SPS capacity development outcomes and

³ ePhyto ([STDF/PG/504](#)) and eVet ([STDF/PG/856](#)).

facilitate safe trade.⁴ Ongoing efforts will be made to encourage and deepen synergies between knowledge work and STDF projects/PPGs to strengthen results linked to STDF's two outcomes.

3.1. Opportunities will be sought to promote collaboration on knowledge work with STDF founding partners, donors, developing country experts and other partners. This will include engagement and cooperation on events and knowledge products to take advantage of synergies and resource efficiencies. Ongoing efforts will be made to share knowledge work with the SPS Committee, the WTO Committee on Trade and Development and other relevant WTO committees, as well as with meetings organized by STDF founding partners (including International Standard Setting Bodies).

3.1. Knowledge work on innovation, scaling and financing for SPS capacity development will be deepened, building on the STDF scaling case study⁵ (2025) and financing study (for finalization in 2026). In parallel, efforts will be undertaken – in collaboration with Working Group members and other relevant stakeholders, including regional organizations – to expand the reach and use of existing knowledge on [PPPs](#), evidence-based approaches to SPS capacity including [Prioritization of SPS Investment Options for Market Access \(P-IMA\)](#) and capacity evaluation tools, digitalization/e-Cert, [Good Regulatory Practices \(GRPs\)](#), [gender mainstreaming](#) and [environment mainstreaming](#).

3.2 Good practice briefing notes and knowledge products

3.2. Good practice briefing notes and other user-friendly knowledge products will be developed and disseminated to support SPS capacity development and influence change in line with STDF's two outcomes. These products will draw on and leverage the expertise of STDF founding partners and other members, as well as discussions in the Practitioner Groups. They will promote increased uptake of the guidance and tools developed by members of STDF's global partnership, supporting their wider use at global, regional and national level.

3.3. Good practice briefing notes and knowledge products are expected to include:

- STDF study on financing (including non-traditional and alternative sources) to strengthen SPS capacity.⁶
- Guidance, targeted at funders and implementors of SPS capacity development projects, to mainstream scaling in projects (building on the recommendations of the STDF scaling study).
- Case stories analysing SPS innovations piloted through STDF grants.
- Training toolkit on equal opportunities in SPS capacity development targeted at project beneficiaries and other stakeholders in developing countries (such as government officers, private sector, NPPOs, animal and food safety authorities in beneficiary countries).⁷
- Case stories about environment mainstreaming in selected STDF projects, building on the environment action plan (to be finalized in 2025).

3.4. In case of interest, and subject to discussions and resources, the Working Group may decide to add additional knowledge outputs on new or previously considered topics.

3.3 Global and/or regional events

3.5. Global and regional (virtual) client-facing events will be organized to disseminate and promote the use of STDF knowledge products and SPS good practices and promote their wider uptake and use at a global, regional and national level. These events will be targeted primarily at SPS

⁴ STDF members select topics for knowledge work, and may request the Secretariat, in collaboration with members, to develop concept notes for new work for consideration.

⁵ See <https://scalingcommunityofpractice.com/wp-content/uploads/2025/10/FINAL-Mainstreaming-In-STDF-1.pdf>

⁶ Budgeted and initiated as part of the 2025 work plan.

⁷ Budgeted and initiated as part of the 2025 work plan, for completion in 2026. This toolkit is being developed in coordination with STDF Working Group members involved in work on gender and SPS capacity development to ensure synergies and complementarities.

practitioners in developing countries, and some will be organized on the margins of the SPS Committee.

3.6. Wherever possible, collaborative events in partnership with STDF founding partners, donors and other members will be encouraged to make the best use of available resources. Efforts will be made to engage STDF developing country experts where relevant and possible. Some events will take place virtually to expand access. Some will be organized in person to enable deeper interactions, exchange and networking. Organization of STDF events, and Secretariat participation in other events, will be prioritized based on time, resource availability and likelihood to achieve concrete results, linked to the STDF's two outcomes.

3.7. In 2026, at least six STDF events are planned to share STDF knowledge and learning (in addition to events organized as part of MEL and communications work). These events may be co-organized with STDF founding partners, regional organizations and other Working Group members subject to available opportunities and further discussions. At least one of these events would be organized on the margins of an SPS Committee meeting.

- STDF online scaling event to present STDF's safe trade partnership and scaling approach in the context of the scaling case study.
- STDF online event to share key findings from the STDF financing study and profile opportunities for non-traditional financing and investment to support SPS capacity development for safe trade facilitation.
- STDF client-facing regional event (in Africa or Asia) with public and private stakeholders involved in SPS systems to understand and unpack SPS innovations, and identify opportunities for scaling and financing.
- One online/hybrid event linked to STDF knowledge work, possibly on cross-cutting issues.
- STDF side event on the margins of one of the meetings of the International Standard-Setting Bodies (Codex, IPPC, WOAH).
- Private sector roundtable meeting (topic, tbc)

3.8. Additional events may be organized based on opportunities and discussions with Working Group members, and subject to resources (including time) in the STDF Secretariat. This may include an STDF event on the margins of the MC-14 conference in Cameroon, possibly in cooperation with work under an ongoing/recent project benefitting Cameroon.

4 STDF FUNDING MECHANISM

4.1. STDF project and project preparation grants (PPGs) convene and connect public, private and other stakeholders at global, regional and country level to pilot innovative and collaborative approaches, leverage expertise and resources, and deliver results, including in Least Developed Countries (LDCs). Projects and PPGs link to STDF's knowledge work, allowing all those involved to learn about what works well and less well. Sharing the experiences helps to influence and catalyse SPS improvements more widely. The Secretariat will continue to make the linkages between knowledge and project work and identify synergies, where possible.

4.2. Based on trends related to a three-fold increase in the number of applications received since 2022, it is expected that a large number of project and PPG applications will be received in 2026 for initial review by the Secretariat.⁸ The Secretariat will continue to provide advice and support to applicants, in close consultation with relevant STDF partners, in terms of SPS needs assessments, priority setting and proposal development. This "helpdesk" function of the Secretariat will continue

⁸ From 2020 to 2025, the Secretariat received on average 145 requests for funding per year. The number of requests is increasing significantly per year as follows: 47 (2020), 64 (2021), 117 (2022), 142 (2023), 199 (2024), 303 (2025).

to absorb a relatively large portion of staff time. Ongoing efforts will be made to ensure that at least 40% of PPG and project resources benefit LDCs.⁹

4.1 Project development

4.3. Project preparation grants (PPGs) assist beneficiaries to articulate and prioritize SPS needs and develop projects. Based on experiences in previous years, and in view of STDF's annual target level of funding, the Working Group will aim to approve at least six project preparation grants (PPGs) for STDF funding per year, corresponding to an average of three PPGs approved at each meeting. Normally up to US\$50,000 is available to eligible organizations per PPG.

4.4. The Secretariat will continue to play a proactive role in overseeing the implementation of PPGs and resource mobilization for the resulting projects, as far as possible. Given the limited resources available in the STDF trust fund, the Secretariat will continue to emphasize the use of PPGs as a vehicle for mobilizing funds (including "co-funding" options) outside the STDF where possible. Depending on the need and context, the Secretariat may accompany PPG consultants, participate in PPG workshops, support resource mobilization and promote synergies with other relevant initiatives. Risks affecting the implementation and delivery of PPGs will be mitigated and managed on an ongoing basis.

4.2 Project implementation

4.5. New collaborative and innovative projects will be approved and initiated in 2026. Predicting the number of projects approved for funding in 2026 will depend on the quality of applications received and the availability of adequate resources in the trust fund. Assuming an adequate level of resources available, the expectation is that the Working Group will approve at least five new project grants in 2026. This projection is based on the average STDF contribution (US\$800,000) to projects from 2020 to 2025. The Working Group may approve additional projects if sufficient financial resources are available (and the Secretariat has the human resources to manage the related workload).

4.6. The Secretariat will monitor the implementation of ongoing projects with the support of STDF's LogAlto tool, including through progress reports and regular consultation with project implementing organizations, beneficiaries and other stakeholders. Ongoing efforts will take place to proactively mitigate and manage risks affecting the delivery and/or sustainability of projects (including fiduciary or other issues that may arise in the course of implementation), with specific attention to risks identified in project logical frameworks. The Secretariat will take place in project backstopping meetings (in-person and/or virtual) to oversee implementation, monitor results, collect beneficiary stories and images, promote synergies with other relevant initiatives, and support longer term-sustainability.

5 DELIVERING THE WORK PLAN

5.1 Monitoring, Evaluation and Learning (MEL)

5.2 In 2026, implementation of the revised MEL Framework will begin, with a focus on operationalizing new processes, indicators and tools. The MEL Group will continue to support implementation, meeting once mid-way in 2026 to guide MEL activities and provide feedback on progress in implementation of the MEL Framework.

5.3 The revised MEL Framework will guide monitoring, evaluation and learning across all STDF workstreams. In 2026, emphasis will be placed on tracking contributions to increased and sustained SPS capacity of public and private sector stakeholders, scaling and cross-cutting priorities (gender, environment, inclusion) through virtual portfolio reviews involving project managers and the MEL team, and targeted virtual MEL clinics for project implementers where necessary.

5.4 As part of the Secretariat's results-based management approach, progress, results and lessons of projects and PPGs will be monitored in close cooperation with implementing organizations. Day to day monitoring will take place via regular consultations on ongoing work and reports, as well as learning sessions with stakeholders of completed projects and PPGs. Staff of project implementing

⁹ See para. 31 of the STDF Operational Rules

organizations will be supported to make effective use of the STDF MEL tool (LogAlto). Virtual meetings may be organized to enable implementing organizations to share their MEL and LogAlto experiences with each other. Good practices from projects will be identified, compiled and disseminated through STDF and other channels.

5.5 External assessments and ex-post impact evaluations will be conducted in line with the revised MEL Framework and STDF Operational Rules. In 2026, efforts will be made to expand the coverage of ex-post evaluations, recognizing the target in the draft revised MEL Framework of at least 50% of completed projects evaluated two to three years post-completion. Evaluations will focus on sustained impact, scaling and contributions to safe trade. Findings will be shared through targeted learning events and Working Group discussions to inform future programming.

5.6 Progress and results of STDF's work in 2026 will be captured and communicated through the Annual Report, which is a core MEL and communications product. Contribution analysis will be used to build a cumulative narrative of impact. Planned MEL activities and outputs for 2026 include:

- Continued onboarding and support for new projects on LogAlto, including updated webinars, coaching sessions, and practical MEL resources (e.g. guidance notes, video capsules) tailored to identified needs.
- Two hybrid/virtual learning events linked to specific STDF projects/PPGs, drawing on insights from recent ex-post evaluations and showcasing examples of scaling and increased and sustained SPS capacity of public and private sector stakeholders in developing countries.
- Development and rollout of the Risk and Issues Management System, including safeguarding and capacity reviews of implementing partners.
- Updates to MEL guidance documents, templates and reporting formats to reflect the revised MEL Framework and support harmonized reporting across stakeholders.
- Exploration of AI tools to enhance data analysis, pattern identification and synthesis of lessons across projects and regions

5.2 Communications

5.1. The updated STDF Communications Plan will serve as a strategic foundation to deliver targeted communications activities and products that amplify and support all STDF workstreams, in alignment with the STDF Strategy for 2025-2030. Communications and MEL are mutually reinforcing. Communications help translate MEL findings into compelling, accessible formats that inform stakeholders and drive action, while MEL provides the evidence and insights needed to shape effective messaging and storytelling. This synergy ensures that tailored, actionable, and user-friendly communications not only disseminate SPS innovations and good practices developed through STDF projects and knowledge work, but also promote their uptake among public and private sector stakeholders. By leveraging MEL data to inform communications, and using communications to share MEL outcomes, the partnership will catalyse improvements at national, regional and global levels, in alignment with STDF's Theory of Change.

5.2. The STDF Secretariat will deliver on the Communications Plan in close cooperation with STDF Working Group members, project partners and other relevant stakeholders to expand outreach at national, regional and global levels. Digital channels, including the STDF website and LinkedIn, will continue to be leveraged to deliver key messages and share SPS good practices and knowledge. STDF's LinkedIn account and the Developing Country Expert Alumni Network, both launched in 2025, will help to drive traffic to the website, further expanding access to SPS good practices, knowledge products and stories that showcase STDF project results as well as practical achievements and lessons related to SPS innovations, scaling and the mainstreaming of cross-cutting issues.

5.3. Resources will be developed to support STDF Developing Country Experts, project implementing organizations and Working Group members to better engage and support communications delivery. Targeted campaigns may be carried out, in collaboration with STDF members and project stakeholders, to amplify and extend outreach on key SPS innovations, good practices and promote behaviour change.

5.4. Planned communications activities and outputs in 2026 will be delivered in line with the products and channels identified in the updated Communications Plan. These will include:

- STDF E-newsletters (distributed via email and on LinkedIn) to disseminate highlights from STDF's activities and results, and the partnership more broadly.
- Regular social media posts on the STDF's LinkedIn account, complemented by use of social media platforms managed by the WTO and, where possible, other Working Group members for key news and announcements.
- Development of short video clips with STDF Developing Country Experts.
- A suite of comms products (such as factsheets, presentations and reference cards) designed to help stakeholders better understand, apply and share STDF knowledge products and SPS good practices, tailored and adapted to the needs of the partnership and key stakeholders.
- 2025 Annual Report.
- Regular updates to the STDF website and maintenance of IT tools and other platforms (e.g. SurveyMonkey, Zoom, MailChimp, Flickr, etc.) to support STDF's work.

5.3 STDF Secretariat

5.5. The Secretariat is housed in the WTO (Agriculture and Commodities Division). The Secretariat delivers on the STDF's work plan and Strategy. Staffing costs of the Secretariat are financed through the Trust Fund, except for the Head of the STDF Secretariat, which is covered by WTO, based on the STDF Operational Rules.¹⁰ Indicative staffing needs to implement the activities in the 2026 Work Plan are integrated into the budget across the different work areas (see [Annex 1](#)).¹¹ Provision is made for the recruitment of two STDF interns in 2026.

6 BUDGET ESTIMATE

6.1. [Annex 1](#) sets out an estimated budget for the STDF in 2026 (US\$7,140,470).

6.2. General provision is made in the budget for other unforeseen operational costs that may be required to deliver on the work plan (e.g. short-term needs related to writing/editing, interpretation services, receptions or other minor expenses). A budget line is included to cover travel of the STDF Secretariat to liaise with other Aid for Trade programmes, partnerships, networks, and initiatives, and participate in selected external events to provide information about the STDF, support fund-raising, and foster synergies and coherence in SPS capacity development.

6.3. In the event of a shortfall in the total amount of contributions received, some activities will be scaled back or dropped. In practical terms, given the priority-setting established in the STDF Operational Rules, any scaling back will most affect the ability of the STDF Working Group to approve project grants. In the event the financial resources of the STDF are insufficient to fund all the projects approved, priority will be given to staffing requirements necessary to fulfil existing commitments, then to activities under knowledge work, then to funding PPGs, and lastly to project grants.

6.4. Expenditure related to project development and project funding will be subject to approval by the Working Group, based on requests for funding. Other activities will be implemented based on the Working Group's approval of this Work Plan.

¹⁰ Funds are budgeted in 2026 for eight staff members (as per annual work plans since 2020).

¹¹ The information in the budget is an approximate projection of the staffing costs. The actual costs will depend on the individual circumstances of staff members. Staff members can be promoted in accordance with WTO rules and procedures. The WTO may hire additional temporary staff in the event of specific activities or a sudden increase in the Secretariat's workload.

6.5. The Secretariat will continue to follow up proactively with existing and new donors to reach the annual target level of funding included in the STDF Strategy for 2025-2030. This includes preparation of funding proposals and presentations, and meetings with donors.

Annex 1: Budget estimate for 2026

Activity/output	Budget estimate (US\$)
GLOBAL PLATFORM	245,000
Two STDF Working Group meetings (in-person)	60,000
One (virtual) STDF Policy Committee meeting	
At least 6 virtual Practitioner Group meetings	
Staffing (1) to support Global Platform	185,000
KNOWLEDGE WORK	290,000
Financing study ¹²	
Two good practice briefing notes	
Guidance to mainstream scaling in SPS capacity development projects (building on the recommendations of the scaling study)	30,000
Case stories or briefs analysing SPS innovations piloted through STDF grants	10,000
Training toolkit on equal opportunities in SPS capacity building ¹³	
Case stories or briefs about environment mainstreaming in selected STDF projects, building on the environment action plan.	
STDF online scaling event to present STDF's safe trade partnership and scaling approach in the context of the scaling case study	
STDF online event to share findings from the STDF financing study and profile opportunities for non-traditional financing and investment	
STDF client-facing regional event to understand and unpack SPS innovations and identify opportunities for scaling and financing	40,000
One hybrid/in-person event linked to STDF knowledge work (e.g. cross-cutting issues)	15,000
STDF side event on the margins of one of the meetings of the ISSBs (Codex, IPPC, WOAH)	10,000
Staffing (1) to support Knowledge Work	185,000
FUNDING MECHANISM	4,915,000
Approve at least six PPGs	300,000
Approve at least five PGs	4,000,000
Undertake (approx. 15) PPG and PG missions	60,000
Staffing (3) to support Funding Mechanism (incl. review of applications)	555,000
DELIVERING THE WORK PLAN	560,000
Monitoring, Evaluation and Learning (MEL)	300,000
Ongoing roll out and use of the STDF MEL Tool (LogAlto)	55,000
Continued onboarding and support for new projects on LogAlto	
Two external ex-post project impact evaluations	60,000
Two learning events (hybrid/virtual) linked to specific STDF projects/PPGs	
Updates to MEL guidance documents, templates, processes and reporting formats	
Staffing (1) to support MEL	185,000
Communications	260,000
Preparation of STDF 2025 Annual Report	30,000
E-newsletters to disseminate highlights from STDF's work	
Other support to deliver on the Communications Plan (e.g. photography, video, graphic design, etc.)	25,000

¹² Budgeted and initiated as part of the 2025 work plan.¹³ Budgeted and initiated as part of the 2025 work plan.

Regular updates to the STDF website and maintenance of IT tools and other platforms	20,000
Staffing (1) to support Communications	185,000
Other operational costs	309,000
Other miscellaneous expenses (e.g. short-term needs related to writing/editing, interpretation services, receptions or other minor expenses)	40,000
Travel of Secretariat to participate in selected events (approx. 15 missions)	60,000
Two interns to support STDF work	24,000
Staffing (1) to support Operations/Logistics/Administration	185,000
Subtotal	6,319,000
Overhead (13%)	821,470
TOTAL	7,140,470

Annex 2: Indicative timeframe for delivery in 2026

GLOBAL PLATFORM	Q1	Q2	Q3	Q4
Two STDF Working Group meetings, Geneva (June and November)				
One virtual STDF Policy Committee meeting (tbc)				
At least 6 virtual Practitioner Group meetings (including ECAC, PPP, Innovation & Scaling)				
KNOWLEDGE WORK				
<i>Briefings and publications</i>				
Study on financing for SPS capacity development				
Guidance to mainstream scaling in projects				
Case stories/briefs analysing SPS innovations piloted through STDF grants				
Training toolkit on equal opportunities in SPS capacity building				
Simple action plan to mainstream environment in STDF workstreams				
Case stories/briefs about environment mainstreaming				
<i>Events</i>				
• STDF online scaling event				
• STDF online event to share findings from the STDF financing study and profile opportunities for non-traditional financing and investment to support SPS capacity development				
• STDF regional event on SPS innovations and opportunities for scaling and financing				
• STDF online/hybrid event linked to knowledge work, possibly on cross-cutting issues				
• STDF side event on the margins of ISSB meeting (timing, tbc)				
• STDF private sector roundtable meeting (topic and timing, tbc)				
FUNDING MECHANISM				

GLOBAL PLATFORM	Q1	Q2	Q3	Q4
Ongoing work on projects				
Ongoing work on PPGs				
Approx. 15 PPG and PG missions				
Monitoring, Evaluation and Learning (MEL)				
Ongoing use of MEL Tool (LogAlto)				
Operationalization and roll-out of new processes, indicators and tools based on revised MEL Framework, including updates to MEL documents, MEL clinics with project implementors and Risk and Issues Management System, etc.				
Meeting of STDF MEL Group to provide guidance and feedback on progress in roll-out of revised MEL Framework				
Ex post project evaluations				
Delivery of 2025 Annual Report (MEL / Comms)				
2 hybrid/virtual learning events linked to STDF projects/PPGs				
Communications				
Approx. 12 STDF e-news items				
Operationalization of the revised STDF Communications Plan, including social media posts, development of comms products, etc.				
Writing, design and publication of STDF 2025 Annual Report				
Approx. 8 STDF project stories				
STDF on LinkedIn				
Short video clips with new developing country experts				